



NRCoP 2025 National Conference Program

Day One – Wednesday 27 August 2025

Session	Session Title
Opening (Livestream) 9:00-9:30am	Welcome to Country Regulation 2025 to 2050: Disruption, Change and Continuity
Session One (Livestream) 9:30-10:30am	From Crisis to Confidence: Navigating Turbulent Times with the Global Push for Regulatory Reform to Boost Efficiency <ul style="list-style-type: none"> ➤ <i>Facilitator: Professor Alex Robson (Deputy Chair, Productivity Commission)</i> ➤ <i>Professor Cary Coglianese (University of Pennsylvania)</i>
Morning Tea	
Session Two (Livestream) 11:00-12:30pm	What Does AI Hold for the Future of Regulation? <ul style="list-style-type: none"> ➤ <i>Facilitator: Professor Cary Coglianese (University of Pennsylvania)</i> ➤ <i>Julie Inman Grant (eSafety Commissioner)</i> ➤ <i>Dr S. Kate Conroy (Adjunct Professor, Queensland University of Technology)</i> ➤ <i>Hamish Hansford (Deputy Secretary, Cyber and Infrastructure Security, Department of Home Affairs)</i>
Lunch (12:30-1:30pm)	
Session Three 1:30-3:00pm	Breakout session run simultaneously. Participants to select one breakout session to attend
Breakout Session One	Regulating in a Changing Climate <ul style="list-style-type: none"> ➤ <i>Facilitator: Marianne Munro (Department of Energy, Environment and Climate Action)</i> ➤ <i>Baethan Mullen (Chief Executive Officer, The Superpower Institute)</i> ➤ <i>Professor Karen Hussey (Chair, Emissions Reduction Assurance Committee)</i> ➤ <i>Marita Hogan (Senior Executive Leader, Australian Securities and Investments Commission)</i> ➤ <i>Lynda McAlary-Smith (Commissioner, Victorian Small Business Commission)</i>
Breakout Session Two	Regulating new domains: space <ul style="list-style-type: none"> ➤ <i>Professor Valmaine Toki (University of Waikato)</i> ➤ <i>Art Cotterell (Australian National University)</i> ➤ <i>Christopher De Luis (General Manager, Office of the Space Regulator, Australian Space Agency)</i> ➤ <i>Professor Christopher Newman (University of Northumbria)</i>
Breakout Session Three	Regulating in Economic Headwinds: Adjusting Regulatory Posture in the Face of Financial Uncertainty <ul style="list-style-type: none"> ➤ <i>Facilitator: Kerry Leaver (KEL Consulting)</i> ➤ <i>Anna Booth (Fair Work Ombudsman)</i> ➤ <i>Tim Beresford (Chief Executive, Australian Financial Security Authority)</i> ➤ <i>Sharon Deano (Director, Compliance & Enforcement, Essential Services Commission)</i> ➤ <i>Erica McCluskie (Executive Director, Early Childhood Regulatory Authority)</i>



Afternoon Tea	
Session Four (Livestream) 3:30-5:00pm	First Nations Voices – In, Out and Around Regulatory Practice <ul style="list-style-type: none"> ➤ Meena Singh (Commissioner for Aboriginal Children and Young People) ➤ Elias Jarvis (Youth Council Member, Commission for Youth and Young People) ➤ Professor Valmaine Toki (University of Waikato)
Welcome Reception & Poster Session (5:00pm - 6:30pm)	
Conference Dinner & Regulatory Awards (7:00pm - 10:30pm))	

Day Two – Thursday 28 August 2025	
Session	Session Title
Session Five (Livestream) 9:00-10:30pm	Building Trust and Cooperation: Is this the Answer to Delivering Better Regulatory Outcomes in a Complex World? <ul style="list-style-type: none"> ➤ Facilitator: Lauren Ware (Nous) ➤ Professor Christopher Hodges (Professor Emeritus, University of Oxford) ➤ Adam Wilson (Chief Executive Officer, Essential Services Commission of South Australia) ➤ Jim Dodds (Chief Executive Office, Safe Food Queensland) ➤ Rachel Chay (Deputy Director General and Chief Biosecurity Officer, Biosecurity Queensland)
Morning Tea (10:30-11:00am)	
Session Six (Livestream) 11:00-12:00pm	The Westminster Tradition Live Podcast When Things Go Wrong – Is it Regulator “Failure” or Unreasonable Expectations? <ul style="list-style-type: none"> ➤ Facilitator: Rose Webb (Australian National University) ➤ Danielle Elston (Managing Director, Good Government Advisory) ➤ Caroline Croser-Barlow (Chief Executive, The Front Project) ➤ Alison Lloyd-Wright (Managing Director, The Good Trouble Group)
Session Seven 12:00-1:00pm	Breakout session run simultaneously. Participants to select one breakout session to attend
Breakout Session One	Using Communications to Regulate Effectively <ul style="list-style-type: none"> ➤ Facilitator: Dr Grant Pink (Managing Director, RECAP Consultants Pty Ltd) ➤ Robert Hortle (Commissioner, Wage Inspectorate Victoria) ➤ Grant Barnes (Chief Regulatory Officer, Natural Resources Access Regulator) ➤ Alisa Chambers (Deputy Commissioner, Regulatory Policy, Insights & Review, NDIS Quality and Safeguards Commission)
Breakout Session Two	Regulators Who Regulate Regulators <ul style="list-style-type: none"> ➤ Facilitator: Dr Guzyal Hill (Senior Associate, HWL Ebsworth Lawyers) ➤ Iain Anderson (Commonwealth Ombudsman) ➤ Debby Butler (Inspector General Regulatory Systems, Ministry for Primary Industries)



Breakout Session Three	Managing Change Successfully in Regulators <ul style="list-style-type: none"> ➤ <i>Facilitator: Matt Larney (Compliance and Investigations Manager, Brisbane City Council)</i> ➤ <i>Scott Hansen (Chief Executive Officer, Australian Pesticides and Veterinary Medicines Authority)</i> ➤ <i>Anna Cronin (Commissioner and Chief Executive Officer, Victorian Building Authority)</i> ➤ <i>Jeremy Hirschhorn (Second Commissioner, Australian Tax Office)</i>
Lunch (1:00 – 2:00pm)	
Session Eight 2:00 -3:00pm	Breakout session run simultaneously. Participants to select one breakout session to attend
Breakout Session One	Navigating Current and Future Regulatory Disruption to Continue to Support the Communities we Serve <ul style="list-style-type: none"> ➤ <i>Facilitator: Rowena Park (Executive General Manager, Regulatory Action, Office of the Australian Information Commissioner)</i> ➤ <i>Facilitator: Rachel Scalongne (Director, Australian Financial Security Authority)</i> ➤ <i>Justin Oliver (Deputy Chair, Australian Energy Regulator)</i> ➤ <i>Carly Kind (Privacy Commissioner, Office of the Australian Information Commissioner)</i> ➤ <i>Sarah Proudfoot (Chief Executive Officer, Australian Competition and Consumer Commission)</i>
Breakout Session Two	Using Digital Transformation to Improve Regulatory Practice <ul style="list-style-type: none"> ➤ <i>Facilitator: Dr Christopher Walker (Academic Director, Executive Master of Public Administration, Australian New Zealand School of Government)</i> ➤ <i>Annan Boag (General Manager, Office of the Australian Information Commissioner)</i> ➤ <i>Sally Foskett (Executive Director, Data Strategy, Australian Competition & Consumer Commission)</i> ➤ <i>Sharife Rahmani (Chief Regulatory Officer, Coal Mining Industry (Long Service Leave Funding) Corporation)</i>
Breakout Session Three	Regulation as a Profession <ul style="list-style-type: none"> ➤ <i>Facilitator: Matthew Campbell (Executive, Department of Agriculture, Fisheries and Forestry)</i> ➤ <i>Jenness Gardner (Chief Executive Officer, Economic Regulation Authority)</i> ➤ <i>Catherine Myers (Deputy Commissioner, NDIS Quality and Safeguarding Commission)</i> ➤ <i>Keith Manch (Chief Executive and Director, Civil Aviation Authority of New Zealand)</i>
Afternoon Tea (3:00-3:30pm)	
Session Nine (Livestream) 3:30-4:30pm	Bridging Policy and Practice: What do Regulatory Stewardship and Better Regulation Mean in Practice? <ul style="list-style-type: none"> ➤ <i>Professor Veronica Taylor (Australian National University)</i> ➤ <i>Kate O'Rourke (Commissioner, Australian Securities and Investments Commission)</i> ➤ <i>Gráinne Moss (Chief Executive Officer, Ministry for Regulation)</i> ➤ <i>Kelly Wood (Assistant Secretary, Regulatory Foundations, Department of Finance)</i>
Closing Session (Livestream) 4:30-5:00pm	Closing Remarks <ul style="list-style-type: none"> ➤ <i>Rebecca Billings (Commissioner, Essential Services Commission)</i> ➤ <i>Dr Ashley Bunce (Director, Regulatory Practice, National Regulators Community of Practice)</i>
Conference Conclusion	