



NRCoP 2025 National Conference Program

Day One – Wednesday 27 August 2025

Session	Session Title
Opening (Livestream) 9:00-9:30am	Welcome to Country Introduction to <i>Regulation 2025 to 2050: Disruption, Change and Continuity</i> Conference <ul style="list-style-type: none"> ➤ Emcees open conference (<i>The Westminster Tradition</i>) ➤ Caron Beaton-Wells (<i>Dean and CEO, ANZSOG</i>) ➤ Rebecca Billings (<i>NRCoP Chair and Commissioner, Essential Services Commission</i>)
Session One (Livestream) 9:30-10:30am	From Crisis to Confidence: Navigating Turbulent Times with the Global Push for Regulatory Reform to Boost Efficiency <ul style="list-style-type: none"> ➤ Facilitator: Professor Alex Robson (<i>Deputy Chair, Productivity Commission</i>) ➤ Professor Cary Coglianese (<i>University of Pennsylvania</i>)
Morning Tea	
Session Two (Livestream) 11:00-12:30pm	What Does AI Hold for the Future of Regulation? <ul style="list-style-type: none"> ➤ Facilitator: Professor Cary Coglianese (<i>University of Pennsylvania</i>) ➤ Julie Inman Grant (<i>eSafety Commissioner</i>) ➤ Dr S. Kate Conroy (<i>Adjunct Professor, Queensland University of Technology</i>) ➤ Hamish Hansford (<i>Deputy Secretary, Cyber and Infrastructure Security, Department of Home Affairs</i>)
Lunch (12:30-1:30pm)	
Session Three 1:30-3:00pm	Breakout sessions run simultaneously. Participants to select one breakout session to attend
Breakout Session One	Regulating in a Changing Climate <ul style="list-style-type: none"> ➤ Facilitator: Marianne Munro (<i>Department of Energy, Environment and Climate Action</i>) ➤ Simon Corden (<i>Australian National University</i>) ➤ Professor Karen Hussey (<i>Chair, Emissions Reduction Assurance Committee</i>) ➤ Marita Hogan (<i>Senior Executive Leader, Australian Securities and Investments Commission</i>) ➤ Lynda McAlary-Smith (<i>Commissioner, Victorian Small Business Commission</i>)
Breakout Session Two	Regulating New Domains: Space <ul style="list-style-type: none"> ➤ Professor Valmaine Toki (<i>University of Waikato</i>) ➤ Art Cotterell (<i>Australian National University</i>) ➤ Christopher De Luis (<i>General Manager, Office of the Space Regulator, Australian Space Agency</i>) ➤ Professor Christopher Newman (<i>University of Northumbria</i>)



Breakout Session Three	Regulating in Economic Headwinds: Adjusting Regulatory Posture in the Face of Financial Uncertainty <ul style="list-style-type: none"> ➤ <i>Facilitator: Kerry Leaver (KEL Consulting)</i> ➤ <i>Anna Booth (Fair Work Ombudsman)</i> ➤ <i>Tim Beresford (Chief Executive, Australian Financial Security Authority)</i> ➤ <i>Sharon Deano (Director, Compliance & Enforcement, Essential Services Commission)</i> ➤ <i>Erica McLuckie (Executive Director, Early Childhood Regulatory Authority)</i>
Afternoon Tea	
Session Four (Livestream) 3:30-5:00pm	First Nations Voices – In, Out and Around Regulatory Practice <ul style="list-style-type: none"> ➤ <i>Facilitator: Dr Ashley Bunce (Director, Regulatory Practice, National Regulators Community of Practice)</i> ➤ <i>Meena Singh (Commissioner for Aboriginal Children and Young People)</i> ➤ <i>Elly Patira (Commissioner, Essential Services Commission)</i> ➤ <i>Professor Valmaine Toki (University of Waikato)</i>
Welcome Reception & Poster Session (5:00pm - 6:00pm)	
Conference Dinner & Regulatory Awards (7:00pm - 10:30pm)	

Day Two – Thursday 28 August 2025

Session	Session Title
Session Five (Livestream) 9:00-10:30am	Building Trust and Cooperation: Is this the Answer to Delivering Better Regulatory Outcomes in a Complex World? <ul style="list-style-type: none"> ➤ <i>Facilitator: Lauren Ware (Nous)</i> ➤ <i>Professor Christopher Hodges (Professor Emeritus, University of Oxford)</i> ➤ <i>Adam Wilson (Chief Executive Officer, Essential Services Commission of South Australia)</i> ➤ <i>Jim Dodds (Chief Executive Officer, Safe Food Queensland)</i> ➤ <i>Rachel Chay (Deputy Director General and Chief Biosecurity Officer, Biosecurity Queensland)</i>
Morning Tea (10:30-11:00am)	
Session Six (Livestream) 11:00-12:00pm	The Westminster Tradition Live Podcast When Things Go Wrong – Is it Regulator “Failure” or Unreasonable Expectations? <ul style="list-style-type: none"> ➤ <i>Facilitator: Rose Webb (Australian National University)</i> ➤ <i>Danielle Elston (Managing Director, Good Government Advisory)</i> ➤ <i>Alison Lloyd-Wright (Managing Director, The Good Trouble Group)</i> ➤ <i>James Shipton (Senior Fellow at Melbourne University’s Law School)</i>
Session Seven 12:00-1:00pm	Breakout sessions run simultaneously. Participants to select one breakout session to attend



Breakout Session Four	Using Communications to Regulate Effectively <ul style="list-style-type: none"> ➤ <i>Facilitator: Dr Grant Pink (Managing Director, RECAP Consultants Pty Ltd)</i> ➤ <i>Robert Hortle (Commissioner, Wage Inspectorate Victoria)</i> ➤ <i>Grant Barnes (Chief Regulatory Officer, Natural Resources Access Regulator)</i> ➤ <i>Alisa Chambers (Deputy Commissioner, Regulatory Policy, Insights & Review, NDIS Quality and Safeguards Commission)</i>
Breakout Session Five	Regulators Who Regulate Regulators <ul style="list-style-type: none"> ➤ <i>Facilitator: Dr Guzyal Hill (Senior Associate, HWL Ebsworth Lawyers)</i> ➤ <i>Iain Anderson (Commonwealth Ombudsman)</i> ➤ <i>Debby Butler (Inspector General Regulatory Systems, Ministry for Primary Industries)</i>
Breakout Session Six	Managing Change Successfully in Regulators <ul style="list-style-type: none"> ➤ <i>Facilitator: Matt Larney (Compliance and Investigations Manager, Brisbane City Council)</i> ➤ <i>Scott Hansen (Chief Executive Officer, Australian Pesticides and Veterinary Medicines Authority)</i> ➤ <i>Anna Cronin (Commissioner and Chief Executive Officer, Victorian Building Authority)</i> ➤ <i>Jeremy Hirschhorn (Second Commissioner, Australian Tax Office)</i>
Lunch (1:00 – 2:00pm)	
Session Eight 2:00 -3:00pm	Breakout sessions run simultaneously. Participants to select one breakout session to attend
Breakout Session Seven	Navigating Current and Future Regulatory Disruption to Continue to Support the Communities We Serve <ul style="list-style-type: none"> ➤ <i>Facilitator: Rowena Park (Executive General Manager, Regulatory Action, Office of the Australian Information Commissioner)</i> ➤ <i>Facilitator: Rachel Scalongne (Director, Australian Financial Security Authority)</i> ➤ <i>Justin Oliver (Deputy Chair, Australian Energy Regulator)</i> ➤ <i>Carly Kind (Privacy Commissioner, Office of the Australian Information Commissioner)</i> ➤ <i>Sarah Proudfoot (Chief Executive Officer, Australian Competition and Consumer Commission)</i>
Breakout Session Eight	Using Digital Transformation to Improve Regulatory Practice <ul style="list-style-type: none"> ➤ <i>Facilitator: Dr Christopher Walker (Academic Director, Executive Master of Public Administration, The Australia and New Zealand School of Government)</i> ➤ <i>Annan Boag (General Manager, Office of the Australian Information Commissioner)</i> ➤ <i>Sally Foskett (Executive Director, Data Strategy, Australian Competition & Consumer Commission)</i> ➤ <i>Sharife Rahmani (Chief Regulatory Officer, Coal Mining Industry (Long Service Leave Funding) Corporation)</i>
Breakout Session Nine	Regulation as a Profession <ul style="list-style-type: none"> ➤ <i>Facilitator: Matthew Campbell (Executive, Department of Agriculture, Fisheries and Forestry)</i> ➤ <i>Andrew Wilson (Core Team Member, Cultivate SA)</i> ➤ <i>Catherine Myers (Deputy Commissioner, NDIS Quality and Safeguarding Commission)</i> ➤ <i>Keith Manch (Chief Executive and Director, Civil Aviation Authority of New Zealand)</i>
Afternoon Tea (3:00-3:30pm)	



<p>Session Nine (Livestream) 3:30-4:30pm</p>	<p>Bridging Policy and Practice: What do Regulatory Stewardship and Better Regulation Mean in Practice?</p> <ul style="list-style-type: none"> ➤ <i>Professor Veronica Taylor (Australian National University)</i> ➤ <i>Kate O'Rourke (Commissioner, Australian Securities and Investments Commission)</i> ➤ <i>Gráinne Moss (Chief Executive Officer, Ministry for Regulation)</i> ➤ <i>Kelly Wood (Assistant Secretary, Regulatory Foundations, Department of Finance)</i> ➤ <i>Dr Karen Hooper (Commissioner, Queensland Productivity Commission)</i>
<p>Closing Session (Livestream) 4:30-5:00pm</p>	<p>Closing Remarks</p> <ul style="list-style-type: none"> ➤ <i>Rebecca Billings (NRCoP Chair and Commissioner, Essential Services Commission)</i> ➤ <i>Dr Ashley Bunce (Director, Regulatory Practice, National Regulators Community of Practice)</i>
<p>Conference Conclusion</p>	