





NZ State Services Commission & the Australia and New Zealand School of Government present:



Auckland: What next for our 'super diverse' city?

Do you have a question for today's speakers?

Send this through to:

021 0268 5305

to be answered at the end of the presentation

Slides from today's presentation will be available on the ANZSOG website

Speaker

Dr Glenda Ballantyne

Senior Lecturer in Sociology Swinburne University

Speaker

Lynda Ford

Intercultural Cities Expert Council of Europe

Speaker

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Head of Diversity and Inclusion Auckland Council

Speaker

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INTERCULTURALISM: A POLICY FRAMEWORK FOR OUR TIMES

Dr Glenda Ballantyne Swinburne University



Why now?

- Global political landscape: anti-migration sentiment rising, multiculturalism contested, growing emphasis on integration
- Demography: generations have grown up in multiethnic societies; hybrid and 'hyphenated' identities are proliferating
- Migration patterns: super diversity, skilled migrants





Why interculturalism?

SVEIKI BELLO SERVUSZERVU

Retools multiculturalism to address these new circumstances

- emphasises social cohesion as well as cultural maintenance
- prioritises active interaction and dialogue over passive tolerance
- is a "whole of society" framework rather than a policy for migrant settlement



What is interculturalism?

 a philosophy and set of practices based on UNESCO principle of

'equitable interaction of diverse cultures and the possibility of generating shared cultural expressions through dialogue and mutual respect'



Key features

- seeks to utilise the diversity advantage
- fosters inclusion and participation of all in the mainstream of society
- has bypassed impasses in national discourse by focusing on city level programs
 - but the same principles can be applied at regional or national level





What isn't interculturalism?

Interculturalism is **NOT** assimilation

- recognises diverse cultural identities
- promotes connections across cultures
- expects the majority culture to adapt and evolve



Where does interculturalism come from?

- strong policy advocates in Canada and Britain
- institutional base in the <u>Intercultural Cities</u> (ICC) Program of the <u>Council of Europe</u>
 - joint programme of the Council of Europe and the European Commission to promote the 'diversity advantage'
 - guidance and methodology for cities to manage cultural diversity
 - expert reviews and an ICC index as assessment and benchmarking tools
 - research and evidence



Does it work?

Council of Europe, Directorate of Internal Oversight Final Report of the Intercultural Cities Programme (2015) found that the ICC Programme has:

- > brought about a paradigm shift within city administrations:
 - triggered a change of attitude amongst city administrations
 - triggered the creation of networks and cooperation
 - contributed to increased political will for intercultural change among local politicians



> brought about change in the community, in the areas of:

education: increased cultural sensitivity & reciprocal learning

culture, arts and sports: increased exchanges and participation

 social cohesion: improved neighbourhood relationships; decreased tensions





Is interculturalism for everyone?

Yes, but must be adapted to local contexts!

- The Australian context
 - one of the most diverse countries in the world
 - early adopter of multiculturalism



successful record over 40 years, based on

- public recognition of cultural difference
- consultation across perceived cultural divides
- protection from discrimination

Click here for rankings:

<u>Multiculturalism Policies in Contemporary Democracies,</u> <u>Queens University</u>





Why change?

- return of anti-migration, anti-multicultural sentiment
- growing concern about social cohesion
- established multiculturalism doesn't always speak to 2nd generations, or address the needs of skilled migrants



Adapting interculturalism to the Australian context

- The Australian Intercultural Standards and Index
 - integrated set of documents and resources for promoting, implementing and evaluating intercultural practice in local government settings in Australia
 - adapt ICC principles and strategies to Australian conditions
 - enable benchmarking against regional, national and international local governments of similar size and cultural diversity



Australian Intercultural Standards and Index



cover 18 areas of policy and activity

Education

Neighbourhoods

Public Services

Employment & Labour Market

Cultural Life

Public Space

Intercultural Mediation

Language

Public Sphere

Open and International Outlook

Intercultural Competence

Welcoming New Arrivals

Leadership

Citizenship & Representation

Economic Collaboration

Entrepreneurship

Economic Development

Anti-Discrimination



Key principles

- all Australians from Indigenous people to generations of white settlers and old and new migrants - should be included and recognised as part of a complete Australian society
- identities are often mixed, hybrid and changing, and cultural groups are interconnected, overlapping, and transformed through interactions with one another



Australia's first intercultural city

- The City of Ballarat's Intercultural Cities <u>Index Results</u>:
 - ranked 4th in the world with an average of 84% among the global sample of 80 cities
 - ranked 2nd in the world among cities with less than 200,000 inhabitants
 - ranked 1st in the world among cities with less than 15% of foreign born residents





Contact

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Media:

Ballantyne, G and Mahli, A Interculturalism: how diverse societies can do better than passive tolerance, The Conversation

About: Glenda's research is focused on interculturalism and multiculturalism; new media, ageing and migration; and cultural trauma. Her latest project is Zooming In; multiculturalism through the lens of the next generation, a collaboration with Swinburne film students and the Victorian Multicultural Commission.

Glenda has been active in community-based initiatives to foster intercultural dialogue for many years.



Acknowledgments

Image, Slide 1

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 $https://commons.wikimedia.org/wiki/User:OgreBot/Uploads_by_new_users/2015_December_04_09:00$







12 October, 2017

A working definition:

- At every opportunity, the intentional bringing together of people from diverse cultural, language and faith backgrounds which result in meaningful interactions which help people to:
 - reduce fear
 - increase understanding
 - engage in dialogue
 - share experiences
 - create new ideas



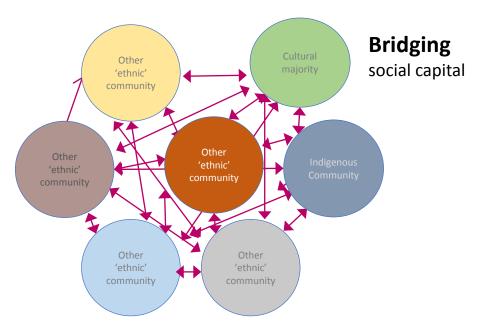
Multiculturalism and Interculturalism

Multi = lots of

Other 'ethnic' community Other 'ethnic' community

- respects but can over-emphasise difference
- may have the unintended consequence of keeping people apart
- can be used as a tool in wedge politics
- no explicit policy imperative to create relationships within and between different groups of people.

Inter = within and between



- respects difference and builds on the foundations of multiculturalism; complements bi-cultural policies
- acts, at every opportunity, to bring people of different backgrounds together
- reduces the risks and opportunities for divisive politics
- may require new skill set as it's not just about 'engagement' but relationship building.

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Key elements of intercultural practice

- Development of activities which reduce 'fixed' concepts of culture, ethnicity and religion – we are all as individuals, more than only our religion, ethnicity or culture. Our culture, religion and ethnicity are not fixed but are impacted on by our interactions with others and their interactions with us.
- Activities to develop necessary skills to benefit from diversity we
 may need to develop our confidence and skills to feel comfortable
 meeting and sharing experiences with people who are not like us –
 and help to develop the skills and confidence of others so they are
 comfortable meeting and sharing with others.
- 3. Development of spaces 'of' and 'for' intercultural dialogue a focus on using community facilities for the purposes of facilitating dialogue and relationships between people from different cultural, language and faith backgrounds.

So, what's needed?

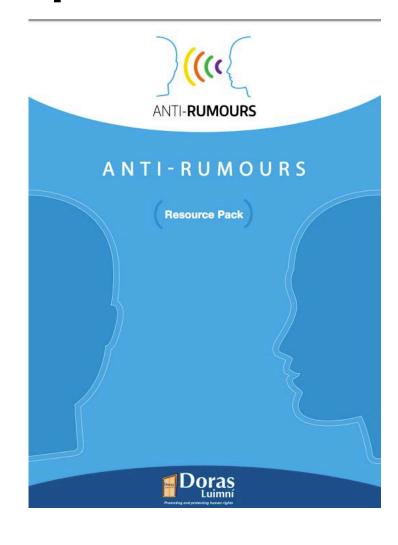
- 1. Strong facilitation taking an intentional role to promote dialogue and relationships between people.
- 2. Responding to the way prejudices, attitudes and norms are created to be self-reflective of how we may perpetuate stereotypes etc to our family and friends; and importance of working with young people and through education systems to reduce prejudices.
- 3. Using music, art and other forms of creativity as well as sport to promote dialogue using arts, music and sport to build confidence; to learn from each other; to play in culturally diverse bands or teams which build understanding and reliance on each other
- 4. Dialogue methods importance of 'no stupid questions' and ability to ask sensitive questions respectfully; spirit of exploration and insight
- 5. Energy and engagement make intercultural dialogue fun and not too heavy; allow people to get things wrong in a safe environment



The 'Anti-Rumours' campaign aims to dispel the widespread myths around the topic of immigration.

The campaign is a preventative measure against racism that also promotes increased and effective integration of migrants.

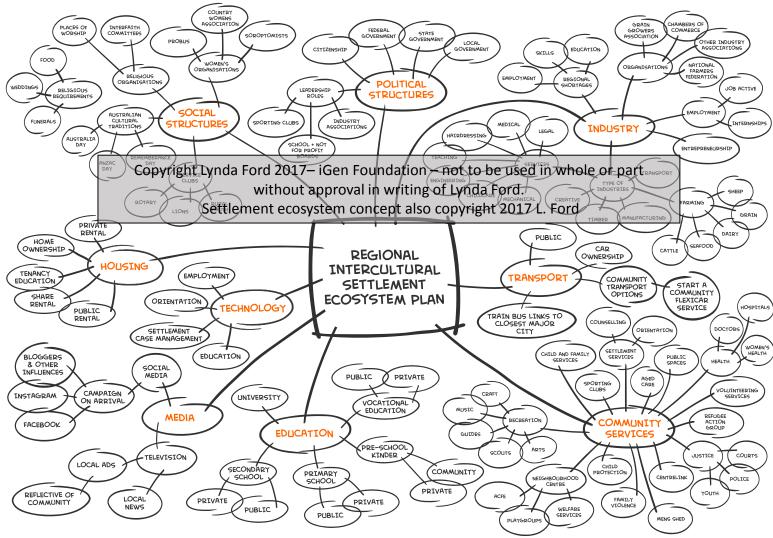
As part of the anti-rumours project, evidence based answers are provided to the most common misconceptions about migration.



https://www.coe.int/en/web/interculturalcities/anti-rumours



Intercultural settlement eco-system





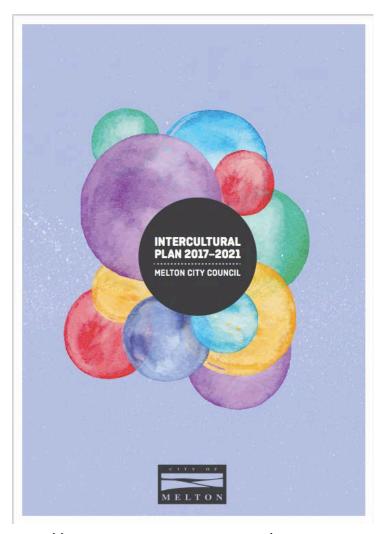
Intercultural settlement eco-system

To implement the ecosystem, local and national governments will need:

- 1. Understanding of intercultural practice as different from multicultural
- 2. Competency in creating intercultural dialogue and relationships
- 3. Organisational discipline to question staff practice, establishing indicators and impact
- 4. Competency in intercultural program/activity and policy development
- 5. Partnerships outside usual networks
- 6. Temporal nature of settlement activation of different networks at different times
- 7. 'Host' community willingness and welcome
- 8. Confidence building for new arrivals to participate in intercultural relationships
- 9. Planning for maintenance and depth of intercultural relationships



Intercultural Strategies

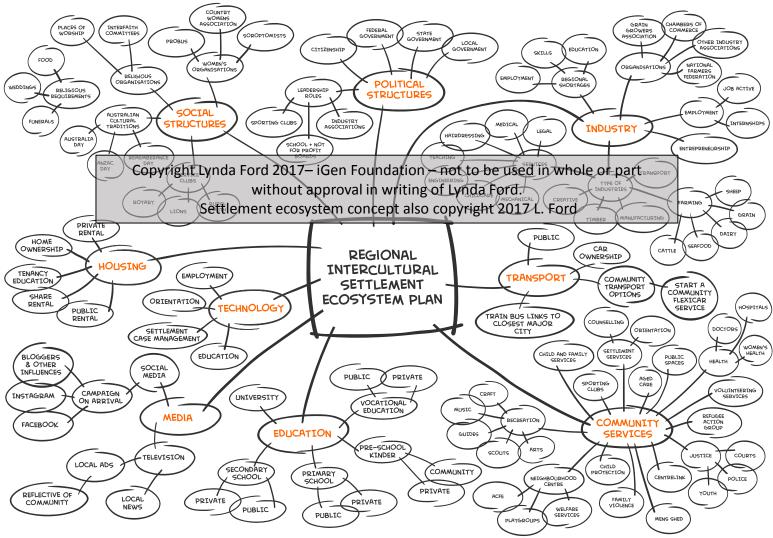


http://www.melton.vic.gov.au/Services /People/ Cultural-Diversity/Intercultural-Plan



http://www.ballarat.vic.gov.au/pc/cultural -diversity.aspx

Intercultural settlement eco-system





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COUNCIL OF EUROPE

www.coe.int/interculturalcities

What does an intercultural city do differently?

- Places responsibility of every staff member for the universal access and use of Council's economic, physical, environmental, political and social assets, not just the multicultural or cultural diversity officer.
- Makes public statements about the value of cultural diversity to the city's social and economic future.
- Understands that cultural diversity underpins EVERYTHING how people use Council services, engage, work in the city, interact in neighbourhoods, access education, transport etc etc.
- The city focuses on developing the competencies of its staff to ensure they
 have the skills needed to do their job of providing services to ALL residents
 of their municipality.





www.coe.int/interculturalcities



Benefits of becoming a designated Intercultural City

Networks

- Part of an international Network of more than 100 cities open to all staff and elected members throughout Council including: economic development, community mediation, youth work, libraries, sport, parks and leisure, finance, and urban and social planning.
- Council staff and elected members can be matched to people in similar roles in the Australian and international Networks to ensure Council remains innovative and able to harness the experience in program design and implementation.
- Part of a regional network of cities which provide new ideas and support for better management of cultural opportunities and issues.
- Access to Network coordinators in Australia who have more than 15 years experience in working interculturally and can assist in training staff and developing programs and policies to meet the challenges of increasing cultural diversity.





www.coe.int/interculturalcities

Benefits of becoming a designated Intercultural City

Experience and research

- Access to the experience of more than 100 cities with different political, cultural, faith and language structures. This experience will assist Australian cities with new ideas for the development of policies and practices for the successful settlement of migrants and refugees.
- Cities that have dealt with, for example, public displays of intercultural conflict, are able to draw on the experiences of other cities internationally to find out how they managed the conflict politically and socially and to identify tools and programs to restore harmony.
- Access tools, research and reports available only to Intercultural Cities Program members.
- Attendance in person or virtually to the information from 'Thematic Group' meetings that occur throughout the year in Europe and annual meeting of Intercultural City Coordinators. For information about some of the Thematic Group meetings in 2017, please see http://www.coe.int/en/web/interculturalcities/meetings.

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www.coe.int/interculturalcities



Benefits of becoming a designated Intercultural City

Social inclusion

Communities that welcome new arrivals and have in place programs, activities and policies at the time of and after settlement, are communities which are attractive to live in for people from diverse cultural, language and faith backgrounds.

More people will want to live and work your city as they will feel safe, valued and able to contribute.

Intercultural City Indicators:

- Welcoming new arrivals
 Intercultural lens
- Governance, Leadership and Citizenship
- Commitment

- Mediation and Conflict Resolution
- Language

- Media
- Open and International Outlook
- Intelligence/competence
- Anti-Discrimination

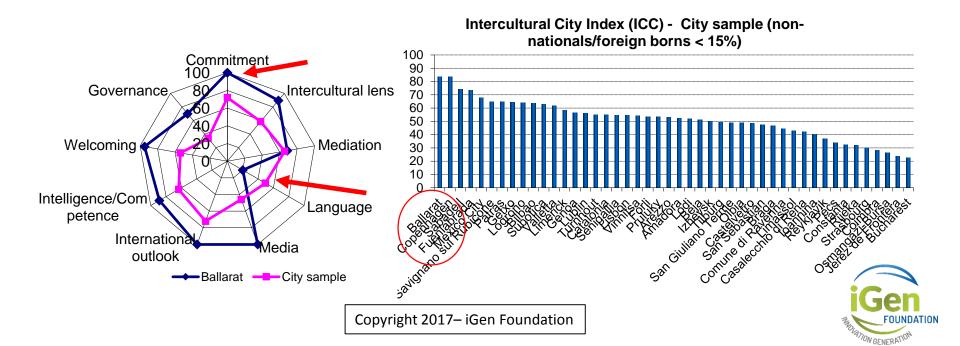


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Ballarat City Council Index

The Council of Europe provides, free of charge, a benchmarking report to Councils. Completing the Index does not require a Council to become a designated Intercultural City but is offered to local governments as a method for them to:

- a) identify and uncover all of the policies, strategies and activities that may be able to be used as tools for intercultural practice;
- assess where there may be gaps in Councils' current policy or services delivery to people from diverse language, cultural or faith backgrounds;
- use the benchmarking report for planning and as an opportunity to advocate for new or increased resources via budget allocation processes and;
- d) make connections with other cities as suggestions for other cities to contact are made within the report. Go here to view all benchmarking reports or visit Ballarat's report (highlights below), please go here.





Intercultural cities Building the future on diversity

www.coe.int/interculturalcities



Evidence of the value of a city practicing interculturally

Intercultural Cities Index

..the Intercultural Lens demonstrated distinct and statistically significant positive relationship with the people's positive perception regarding ease of finding a good job in their city, their feeling of safety, efficiency of administrative services, about the degree of foreigners integration [in Australian terms: inclusions of new arrivals] and the advantage of their presence in the city.

Rubicondo, K (2016) Quantitative Comparability Study of the Intercultural Cities Index and the Quality of Life Data. https://rm.coe.int/16806bf3cb

Results and Impact of the Intercultural Cities Programme

- improvement in social cohesion; better neighbourhood relationships; improved opennes and 'tolerance' towards migrants; migrants have an improved sense of rights; improved urban safety; positive public image of diversity.

Can be found at http://www.coe.int/en/web/interculturalcities/results-and-impact





Intercultural cities Building the future on diversity



www.coe.int/interculturalcities

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Inclusive Auckland

Deborah James Auckland Council



Auckland Council





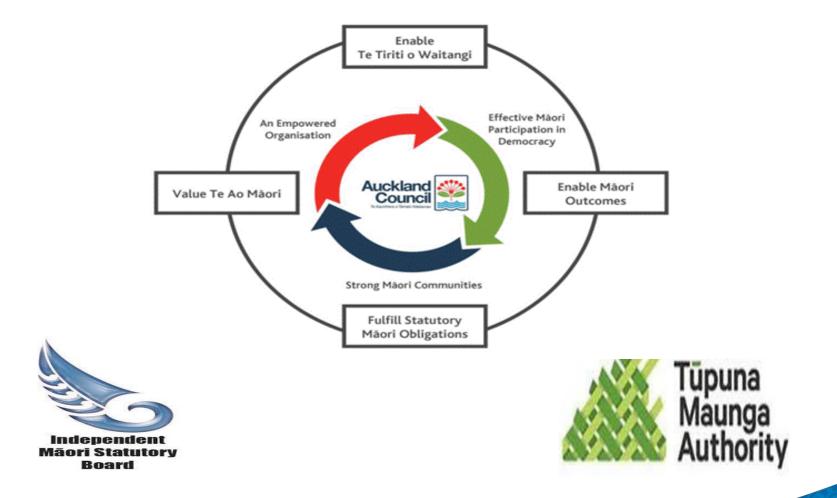
INCLUSIVE AUCKLAND FRAMEWORK

"Diversity is our strength: together we are Auckland"





Maori responsiveness





Inclusive Auckland framework

- Diversity means the broad range of human difference.
 Each person has layers of diversity, making his, her or their perspective and lived experience different to others.
- Inclusion means living and working together with acceptance, trust and mutual respect, and creating a shared future based on respect for diversity.
- Being inclusive means intentionally addressing issues of access, equity and participation.



Inclusive Auckland framework

4 focus areas

Our People, our culture

Our systems and processes

Our strategic leadership

Supporting diverse and inclusive governance



Our people and our culture

Diverse Talent

Recruiting for Diversity
Inclusive Talent Management
Build the Diversity Pipeline
Unconscious Bias Training

Inclusive Culture

Champion D&I
D&I Principles are Embedded
Enable Diversity of Thought
Integrate Flexible Working

Leadership

Inclusive Leaders
Thought Leadership
Monitor progress



Our people and our culture





Processes, policies, plans, services

Key Actions

We engage with all Aucklanders in the way that works for them

We listen to what people tell us and design services to meet diverse community needs

Policy advice to our elected members is based on good community and social impact assessments

Our disability operational action plan is embedded through council

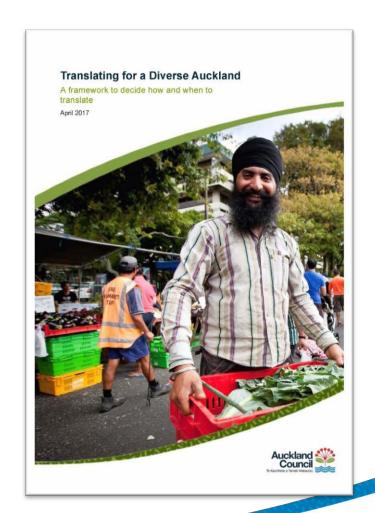






Communications







Strategic leadership for an inclusive Auckland

Key Actions

We ask Aucklanders about their lived experience of 'belonging and participation'

We work with central government on social cohesion goals for Auckland

Council's procurement processes improve socio-economic outcomes for Aucklanders

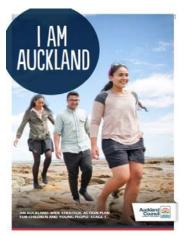
We support business associations to engage well with increasingly diverse communities







Community and Social Policy









Auckland Plan refresh – belonging and participation

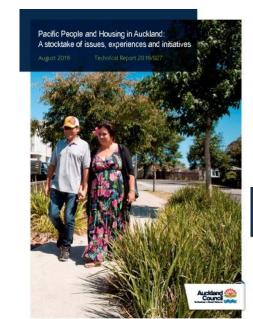
 setting 30 year strategic direction and high level outcomes

Investing in Aucklanders

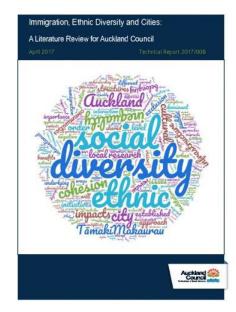
Asking Aucklanders about their lived experience



Research and Evaluation Unit















Supporting diverse and inclusive governance

Key Actions

Increased diversity of voters and candidates for 2019 local government elections

Elected members offered diversity and inclusion training

Council's Demographic Advisory Panels input into key council decisions

Strong diverse talent pipeline for CCO Board appointments







Love Auckland









Diversity and Inclusion Team











Upcoming Thought Leadership Seminars

Volatility, Uncertainty, Complexity, Ambiguity: Managing in

a VUCA world

Speaker: Associate Prof. Zeger van der Wal

Auckland

14 November

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News & Media

"Darren brings a wealth of experience from across policy, management and operational areas."

ANZSOG alum Darren Foster to become WA's top public servant

Published Date: 27 July 2017

WA's public service will be headed by a ANZSOG alum after the state Governor officially confirmed the appointment of Darren Foster last week. Mr Fo...

Read more >



How New Zealand got government agencies working together to deliver real results

Published Date: 26 July 2017

A recent experiment in New Zealand has shown how clearly defined outcomes, targets and an approach that calls for government agencies to







Lean Thinking in Government Event Date: 17 August 2017

Location : Canberra







