

Victorian Public Sector Commission & the Australia and New Zealand School of Government present:

# Building Integrity: The good, the bad and the ugly

**Moderator and commentator**

**Deborah Glass, OBE**

Victorian Ombudsman

**Speaker**

**Dr Michael Macaulay**

Institute for Governance and Policy Studies,  
Victoria University of Wellington

Please switch off all mobile phones for the duration of the seminar



**When it all goes wrong**

paper of the year  
the guardian  
paper of the year  
the guardian

# The scandal that closed the News of the World

- Murdoch axes paper as hacking crisis engulfs him
- Phone taps were 'wrong and inhuman'
- Labour presses for Rebekah Brooks to quit



Coulson to be arrested today as Met steps up investigation

Amelia Hill

Andy Coulson has been told by police that he will be arrested today as the Met steps up its investigation into the hacking of mobile phones. The Guardian understands that a warrant is also to be made in the next few days for a former senior journalist at the paper. Luke Evans, former international travel editor, is reported to have been one of the two men named in the explosive phone-tapping revelations.

News of the World paid bribes worth £100,000 to up to five Met officers  
Cash total said to have shocked Metropolitan police as IPCC vows to oversee Scotland Yard corruption inquiry

Sandra Laville and Vikram Dodd  
theguardian.com, Thursday 7 July 2011 23.22 AEST

The Economist

## Phone-hacking and the police Officers down

The phone-hacking scandal has claimed two of the Metropolitan Police's most senior men. What next for Scotland Yard?

Jul 21st 2011 | From the print edition



## Senior Met officer John Yates: Police in Britain will always be corrupt

Tuesday 12 Jul 2011 10:04 pm  
Last Comm

John Yates, one of Britain's top police officers, admitted there will always be corruption in the police as he refused to resign over the handling of phone-hacking allegations.



METRO







THE  
**SATURDAY PAPER**

A NEW WAY OF DOING NEWS



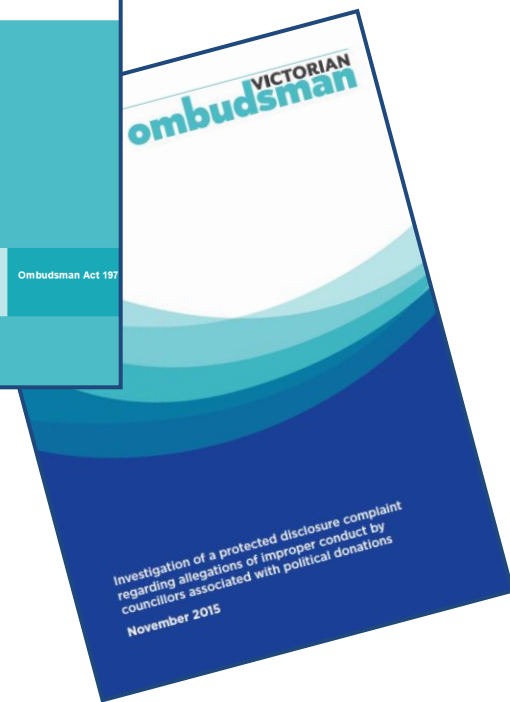
THE MONTHLY ESSAYS

# DEPARTMENT OF DISGRACE

IBAC investigates Victoria's rotten education bureaucracy

BY CATHERINE FORD







# THE AGE

theage.com.au

## Conflict-of-interest scandal hits Education Department:

A senior Education Department bureaucrat took a job at a company while he was investigating it, an Ombudsman report reveals.

www.theage.com.au - 3 September 2013

## Ombudsman ... finds nepotism culture rife in Victorian public service

www.theage.com.au - 27 November 2013

## VicRoads officers routinely dodged speeding fines, demerit points: Ombudsman

www.theage.com.au - 10 June 2015

## Victorian Ombudsman slams hospital after abuse investigation

www.theage.com.au - 15 October 2014

### PSnews

## Ombudsman calls for VPS culture change

www.psnews.com.au - Edition Number 422. Updated Wednesday, 09 September 2015

### GovernmentNews

## Vic Ombudsman slams culture of denial

www.governmentnews.com.au - 10 August 2010

## Upcoming Applied Learning Seminars

**Don't worry, be happy: what economics can (and cannot) tell us about well being**

Speaker: Professor Justin Wolfers

Melbourne

18 February

**Knowing what's valuable: managing service delivery in a turbulent and complex world**

Speaker: Professor Mark Moore

Melbourne  
Deakin Edge – Fed Sq

3 March

### Enquiries

Applied Learning

T +61 3 8344 1900

[appliedlearning@anzsog.edu.au](mailto:appliedlearning@anzsog.edu.au)

Details online at [anzsog.edu.au](http://anzsog.edu.au)

Follow us







the Australia and New Zealand  
**School of Government**

## Upcoming Executive Education Workshops

---

### **Recognising Public Value**

Course leader: Mark Moore

Melbourne

25-26 February

### **Policy and Program Skills**

Course leader: Michael Mintrom

Canberra

5-7 April

### **Leading Ethical Organisations**

Course leaders: Dr Michael Macaulay

Melbourne

23-24 May

---

### **Enquiries**

Executive Education

T +61 3 8344 1984

Executive.education@anzsog.edu.au

Details online at [anzsog.edu.au](http://anzsog.edu.au)

Follow us



# VPSC

Victorian Public Sector Commission



the Australia and New Zealand

School of Government

[www.anzsog.edu.au](http://www.anzsog.edu.au)

